

events

mental models

patterns trends

systems structures

## Events

What’s happening?

Which specific events and problems characterize our current reality?

## Patterns and trends

What’s going on? Did we see this before?

What patterns do we see as we look at important indicators in the system?

## Systems structure

Which forces contribute to these patterns and trends?

Which structures cause the important patterns in the present system?

## Mental models

How does our thinking maintain the situation?

What views and values ensure that the current structures persist?